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**MEETING:** Committee of the Whole Meeting  
**DATE:** March 2, 2026  
**TIME:** 5:30 PM  
**PLACE:** Town Council Chambers

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## Agenda

- 1. Call to Order & Land Acknowledgement**
- 2. Approval of Agenda**
  - 2.1 Additions to the Agenda
- 3. Conflict of Interest**
- 4. Acceptance of Minutes**
  - 4.1 Minutes of the Committee of the Whole Meeting of February 3, 2026
- 5. Presentations/ Flag Requests**
  - 5.1 Forward Creative
  - 5.2 STFX Climate and Environment Program (CLEN) Presentation
- 6. Business Arising from the Minutes**
  - 6.1 RK By-Law Amendments (Aug 8, 2025 Committee of the Whole Meeting)
- 7. New Business**
  - 7.1 Main Street Accessible Parking Evaluation and Design
- 8. Correspondence**
  - 8.1 2026 Atlantic Challenger Baseball All-Star Series
  - 8.2 National Aboriginal Hockey Championships – STFX (Host) – Letter of Support
  - 8.3 PARL (Pictou Antigonish Regional Library) – Budget Letter
- 9. Councillor Reports**
- 10. Committee Reports**
- 11. Adjournment**

**DRAFT**

**Committee of the Whole  
February 3, 2026  
Town Council Chambers**

**Present**

Mayor S. Cameron  
Deputy Mayor A. Murray  
Councillor L. MacLellan  
Councillor, P. McKenna  
Councillor D. Roberts  
Councillor J. Pelly  
Councillor J. Sullivan

**Also in Attendance**

R. Delorey, CAO  
M. Fougere, Municipal Clerk  
K. Meisner, P.Eng., Director of Infrastructure and Engineering  
S. Long, Acting Director Community Development  
L. Roy, Strategic Initiatives Coordinator

Gallery (In-Person & Online)

**1. Call to Order & Land Acknowledgment**

Mayor S. Cameron called the meeting to order at 6:50 p.m. and provided a land acknowledgement recognizing that the meeting took place in the traditional and ancestral territory of the Mi'kmaq people and that we are all treaty people.

**2. Approval of the Agenda**

**2.1 Additions/Amendments**

Item 5.1 under Presentations was removed, as the presenter was unable to attend.

**Motion:** That the Agenda be approved as amended.

Moved by: Councillor Sullivan

Seconded by: Deputy Mayor Roberts

**Motion carried.**

**3. Conflict of Interest**

No conflicts of interest were declared.

**4. Acceptance of Minutes**

**4.1 Minutes of the Committee of the Whole Meeting of January 6, 2026**

The minutes of the Committee of the Whole Meeting held on January 6, 2026, were accepted as presented.

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## **5. Presentations**

### **5.1 Forward Creative**

This item was removed from the agenda, as the presenter was unable to attend.

### **5.2 Antigonish Affordable Housing Society (AAHS)**

Colleen Cameron and Dr. Mary Oxner with AAHS presented to Council on the proposed Sugarloaf development and the organization's ongoing capital campaign. They highlighted AAHS's 10+ years of experience providing affordable housing in Antigonish, including 45 homes delivered to 62 families, and their strong financial and governance practices.

Ms. Cameron outlined the proposed Sugarloaf development:

- Two large buildings with 50 units each and smaller buildings with 15 units each, totaling 130 units.
- Units include 1–4 bedrooms, with barrier-free and accessible options.
- Shared community spaces, gardens, playgrounds, and environmentally sustainable design features.
- A Community Navigator role is included to support residents.
- AAHS is requesting a direct investment of \$500,000 over five years to support construction of 130 units, representing 10% of the current housing need in the community.

Council members provided comments and questions regarding funding, sustainability, and past successes. Council expressed support and gratitude for AAHS's work.

The presentation concluded at 7:26 p.m.

## **6. Business Arising from the Minutes**

### **6.1 Good Neighbour Working Group – St. Patrick's Day Review**

Chair of the Police and Licence Committee, Councillor Roberts provided an update from the Good Neighbour Working Group regarding St. Patrick's Day activities. Council discussed potential student gatherings, noting that the location and size of celebrations are unpredictable. Concerns were raised regarding public safety, access for emergency services, and impacts on residents.

Council discussed the potential use of portable washrooms to mitigate public disturbances, with the suggestion to have units on standby and deploy once locations are identified. The CAO noted that the organizers of the events are unknown and the activity is not sanctioned by StFX University.

Mayor Cameron reminded Council that the event is non-sanctioned and highlighted the work of the ad hoc committee and the collaborative involvement of Town staff, StFX staff, and the RCMP in reviewing and preparing for these activities.

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## **6.2 Planned changes to Parking on College St.**

A memo regarding planned changes to parking on College Street was circulated in Council's package. The CAO explained that College Street will be designated no parking on both sides, with signage and enforcement to be implemented in the spring when signs can be installed.

## **7. New Business**

### **7.1 GRID Modernization Update – L. Roy**

Lise Roy, Strategic Initiatives Coordinator with the Town, provided an update on the GRID Modernization project, noting that the initiative consists of three phases scheduled through March 2029:

Phase 1: New substation and 25kV circuits

Phase 2: Distribution reconfiguration

Phase 3: Smart meter deployment

Phase 1 is nearing completion and is anticipated to be energized by July 2026.

Ms. Roy also provided an overview of Phase 3, including smart meter deployment and referenced the AMI study circulated in Council's package.

Council members asked questions regarding project communications and reporting. Ms. Roy confirmed that an executive summary is available.

Council thanked Ms. Roy for the update.

### **7.2 CWL Funeral Reception – Financial Support**

Mayor Cameron spoke to the request for financial support for a CWL funeral reception, as outlined in the memo circulated in Council's agenda package. This item will be brought forward to the next Regular Council meeting for formal consideration and motion.

### **7.3 Sympathy & Gifts Policy**

A memo was circulated in Council's agenda package regarding a proposed amendment to the Sympathy & Gifts Policy to increase the spending limit from \$50 to \$100. The item was presented for information purposes only and will be brought forward to a Regular Council meeting for formal consideration.

### **7.4 Procurement Policy Review**

Mayor Cameron noted that the Procurement Policy was placed on the agenda for discussion and that the policy was circulated in Council's package.

Council discussed the respective roles of staff and Council in the tendering and contractor selection process.

Council expressed interest in:

- Ensuring contractor selection remains an administrative function of staff;
- Providing Council with greater awareness of bids received and the rationale for recommended selections;

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- Reviewing provisions within Section 8.3 of the policy; and
- Clarifying reporting and communication processes to Council.

The Mayor noted that the policy may warrant further review following completion of the audit and budget process.

Councillor McKenna requested that the matter be deferred to a future meeting to allow additional time for review.

The item will be brought forward to a future Council meeting for further discussion.

## **8. Correspondence**

### **8.1 9<sup>th</sup> Annual Business Ability Banquet – CACL**

This correspondence was circulated in councils' package for information purposes. This item will be brought forward to the regular council meeting for a formal decision.

### **8.2 A Taste of Solidarity: Community Women's Day Tea at Coady – March 8, 2026**

A memo regarding the event was circulated in Council's package. Council provided preliminary support to purchase a table for the event, with formal approval to be considered at the upcoming Regular Council meeting.

### **8.3 Women's Heart Health Awareness – Illuminating Town Hall on February 13, 2026**

An email request regarding the illumination was circulated in Council's agenda package. Council discussed the request to illuminate Town Hall in recognition of Women's Heart Health Awareness. Councillor McKenna asked whether future illumination requests would require Council approval.

Council determined that illumination requests will be shared for informational purposes only, and that no formal motion of Council is required going forward.

### **8.4 Secondary Road Access to St. Martha's Hospital – Letters of Support**

Mayor Cameron provided an update on the request for a secondary permanent road to St. Martha's Regional Hospital. He noted that neighboring municipalities have submitted letters of support for the initiative. The Mayor also noted that several Members of the Legislative Assembly (MLAs), as well as federal representatives, have expressed support for the project.

Council discussed the importance of ensuring safe and reliable access to the hospital.

## **9. Councillor Reports**

The Clerk circulated a memo to Council summarizing the meetings and events attended by each Councillor since the previous meeting. Councillor reports were circulated in the agenda package.

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**Councillor Diane Roberts** – attended meetings including: Nomination Meeting, Committee of the Whole, Recreation Meeting, Public Hearing, Infrastructure (partial attendance), Police and License Meeting, Police Advisory Meeting, and the Regular Town Council meeting.

**Councillor Juanita Pelly** – attended meetings and events including: Museum Meeting, Committee of the Whole, AAHS Housing Workshop, Town Council Public Hearing and Special Council meeting, and Regular Town Council meeting.

**Deputy Mayor Andrew Murray** – attended meetings and events including: Regular Council meeting, Committee of the Whole, Special Council meeting, Public Hearing, Nominations meeting, RK Executive and Board/Foundation meetings, Museum Board meeting, ACALA Board meeting, and Beautification Committee meeting.

**Councillor Patrick McKenna** – attended meetings and events including: Nominations Committee for Accessibility Committee Vacancy, CBC interview regarding Town Hall accessibility RFP, PARL meetings and Library fundraising committee, Public Hearing, Police and License Meeting, Beautification Meeting, GROW social participation announcement at StFX, and RK MacDonald Board and Finance meetings.

Note: A full list of Councillor submissions is included in the Clerk’s memo to Council in the Complete Agenda Package posted online.

## **10. Committee Reports**

The following Committee Reports have been submitted in the Council’s Agenda Package. These reports summarize recent activities, discussions, and updates from the various committees to which members of Council are appointed. Only reports received have been included.

### **Police and License Committee - Councillor Roberts**

The Police and License Committee met on January 15. Items discussed included:

- Installation of a three-way stop at Pleasant Street and Victoria Street.
- Assessment of accessible parking zones on Main Street to be completed before spring.
- No parking on College Street; further study required at College Street and Pleasant Street intersection regarding a potential four-way stop.

#### Recommendation to Council:

**Motion:** That Council approve the purchase of a portable speed sign, for under \$10,000, to be purchased as soon as possible in the fiscal year.

### **Recreation Committee– Councillor Pelly**

The Recreation Committee is scheduled to meet on February 11.

### **Beautification – Deputy Mayor Murray**

Deputy Mayor Murray provided updates on:

- Mural program overview.
- Gaelic Affairs panels proposed for placement in Cairn Park.
- Boyd Family Carin placement in Cairn Park.
- Self-watering basket demonstration (effective for 3–4 days).

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- Street signage and wayfinding, with proposed design same as the ones on Main Street with the font to be a bit larger.

**Recommendation to Council:**

**Motion:** That Council direct staff to investigate the cost and feasibility of installing thirteen (13) candy cane light decorations on Main Street lamp posts and compare this option with installing eleven (11) additional ribbon decorations.

**Infrastructure – J. Sullivan**

The Infrastructure Committee met on Thursday, January 29. Kyle Meisner, P. Eng., Director of Infrastructure and Engineering, provided an overview of several infrastructure projects.

Key topics included:

- Northern Collector Street / Hospital Access: The committee reached consensus that the new access from College Street to Bay Street should be completed before further work on Bay Street, due to traffic delays affecting hospital access last fall.
- Sewer Treatment Plant: Discussion focused on ensuring no odor issues during the summer. While the new screening building may not be completed by early summer, staff are confident odor can be managed efficiently. Two new 75-horsepower aeration units are being installed.
- Sourced Wells: Positive flow results have been observed for two drill wells; water quality testing is pending, with reasonable confidence in good results.
- Snow Plow Removal: Council noted strong communication regarding snow plow removal along Main Street.

Council members asked questions regarding:

- The adopt-a-hydrant program (Councillor Roberts).
- The timeline for the new screening plant (Councillor MacLellan).

**PARL - Councillor McKenna**

Councillor McKenna sits on the PARL Board, a non-profit organization, and has joined a sub-committee of this board and provided some information to council.

**Waste - Councillor MacLellan**

Councillor MacLellan provided updates on Waste Committee matters, including:

- Clean-up Funding: It was noted that the \$500,000 allocated for spring and fall clean-ups at St. Andrew Junior School (school band) had not yet been paid; the cheque will come from the County of Guysborough, using funds from the Eastern District Solid Waste.
- Bulky Waste: Councillor MacLellan proposed adjusting the collection dates to better align with the end of the StFX university exam period.

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- Eastern Region Depots: Issues with depots were noted and will be addressed.
- Committee Attendance: The Waste Committee raised a concern regarding a member potentially missing three consecutive meetings and questioned whether this would constitute grounds for dismissal under the committee's policy.

### **Mayor's Update**

Mayor Cameron provided updates to Council, recognizing achievements of local residents:

- Matt MacPherson on reaching his 1,000th game as an NHL official, and Shauna Neary as a referee, both of whom will be participating in the upcoming Olympic Games in Milan, Italy.
- Kendall Dorion of Boylston, named Team Canada's player of the game (MVP) in the Championship game; Kendall and her U18 Team Canada won Silver at the 2026 U18 Women's World Hockey Championship in Sydney.
- Heather MacIsaac for being nominated for a Juno Award.

Mayor Cameron also noted that at the upcoming Regular Council meeting on February 18, Council will recognize Dr. Emeka Oguejiofor as the recipient of the 2025 Engineers Nova Scotia Award.

Council moved to an In Camera session at 9:36 p.m.

Moved by: Councillor Roberts

Seconded by: Deputy Mayor Murray

### **11. In Camera Session**

#### **11.1 Personnel Matters (MGA Section 22(2)(c))**

Council moved out of the In Camera session at 9:55 p.m.

Moved by: Councillor MacLellan

Seconded by: Councillor Pelly

### **12. Adjournment**

Meeting adjourned, moved by Councillor MacLellan at 9:55 pm

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Mayor Sean Cameron

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Randy Delorey, CAO



**Lise Roy**  
**Strategic Initiative Coordinator**  
**February 3, 2026**

## **Net Zero Engagement Strategy and Implementation Plan**



# Net Zero Community Engagement Strategy and Implementation Plan



Sources of Funding			
	Description	Confirmed?	Amount (\$)
Lead Application or Partner Contributions			
Sustainable Communities Challenge Fund	Grant	no	\$76,000
Town of Antigonish	Cash	no	\$9,500
Town of Antigonish	In-Kind	yes	\$9,500

Sources of Funding						
Please reflect your total eligible budgets sources of funding below, the amount should total: \$103,177.25						
Funder's Name	Description	In-kind/Cash	Have you received confirmation of these matching funds? (Y/N)	Date Committed DD-MM-YYYY	Amount (\$)	% of Funding
Sustainable Communities Challenge Fund	Provincial	Cash	No	TBD	\$76,000.00	73.7%
Town of Antigonish	Other (Describe)	In-kind	Yes	07-22-24	\$15,670.00	15.2%
Town of Antigonish	Other (Describe)	Cash	Yes	07-22-24	\$11,507.25	11.2%
						0.0%
						0.0%
						0.0%
<b>Total Funding:</b>					<b>\$103,177.25</b>	<b>100%</b>
<b>Required Contribution:</b>					<b>\$103,177.25</b>	
<b>Contribution Still Required:</b>					<b>\$0.00</b>	

# Phase 1 - Project Highlights

## by Sean Kelly Consulting



### Research & review of existing data and studies done by TOA & direct engagement in Antigonish

- Limited understanding of what 'Net Zero' means outside of those actively involved in energy or climate work.
- Several towns have declared they want to be Canada's first 'Net Zero Community'.
- Unclear Federal government support for continued clean energy funding.
- Discussions on energy in Canada can be polarized and at times divisive.
- Many Canadians do not know where to get unbiased information about energy, and often distrust major institutions including government, media and the energy industry.
- Consolidation engagement fatigue/hard feelings.

#### Bottom Line

- **TOA has not sufficiently told their 'Cleaner Energy Story'.**

# Communication Assets



- **A strong cultural identity** - Active volunteers and a culture of contributing
- **Support for the Electric Utility** – Reliable, deals quickly with outages and had lower rates than NSPI.
- **The 100th anniversary of Electric Utility** - Electric Utility and “pride of place” 2026 anniversary.
- **Visibility of Ellershouse Windfarm** - Windfarm is seen to be stabilizing power rates for customers.
- **Meeting clean energy targets** - Provincial mandate of 80% renewables by 2030. Currently at approximately 64%
- **Electric Vehicle Charging Stations** - Multiple charging stations installed in various community locations.
- **University with a Climate and Environment Program.** Many students choosing environmental studies.
- **TOA’s Website and Facebook** – create brand and content (story telling video)



# Town of Antigonish Net Zero Initiative Brand

## Phase 2:

# Advancing Awareness and Engagement (2025–2026)

### Key Activities Completed to Date

1

#### Staff Engagement Sessions

Internal sessions to build shared understanding and gather insights.

2

#### Two Targeted Surveys

Captured awareness levels, priorities, and readiness among staff and Council.

3

#### Brand Audit

Evaluated existing messaging, visuals, and tone to guide a refreshed communications direction.

4

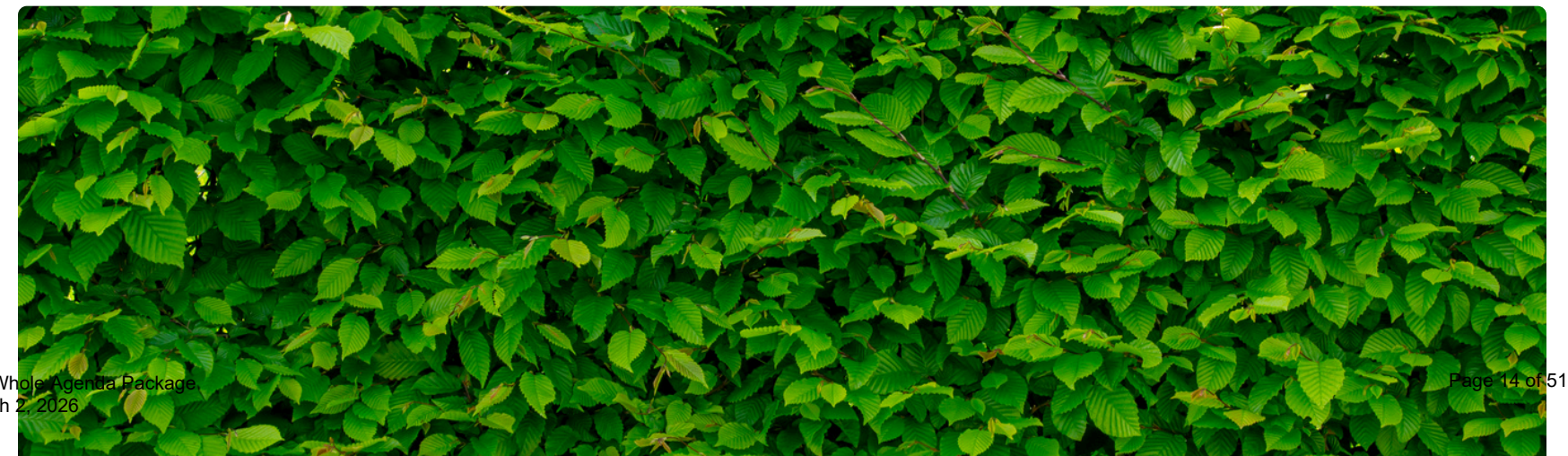
#### Logo & Brand Messaging Development

Researched, tested, and developed a logo concept. As well as created brand messaging and templated assets to support public engagement and internal use.

5

#### Promotional Videos for Awareness

Developed videos to promote public awareness and communicate the goals of the Net Zero Initiative.



## Council Priority

## How Net Zero Directly Advances It

### 1. Asset (Infrastructure) Management

Grid modernization and electrification are critical **infrastructure upgrades** — not just “nice-to-have” climate projects. They improve reliability, resilience, and capacity for future growth.

### 2. Fiscal Sustainability

Renewable energy and electrification stabilize long-term costs, potential to generate new revenues through AREA, and reduce dependence on volatile global fuel markets.

### 3. Environmental Sustainability

The Net Zero roadmap is the Town’s blueprint to align with **provincial and federal regulations** while creating measurable community benefits.

### 4. Strategic Supports (Communications & Collaboration)

Net Zero is a story of **partnership and innovation** that can enhance public understanding of what the Town does and why it matters.

### 5. Social Sustainability

A cleaner, more reliable, locally controlled energy system **supports community well-being, accessibility, and economic equity.**

# Brand Core Message

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Through brand expression, the Net Zero initiative communicates the same core message:

- Key aspects of the Net Zero initiative are long-term infrastructure and asset-management strategy.
- It supports reliability, affordability, and future growth.
- It reflects Antigonish's values of independence, leadership, and community pride.
- It positions the Town as a national leader in locally driven energy innovation.



## Logo Concept

# Tradition-Informed, Forward-Looking Expression



## Logo Concept with Town

# Incorporating the Town logo concept



# How **the Brand** Serves Council Priorities

1

## **Asset & Infrastructure Management**

Frames Net Zero as proactive renewal and future-proofing.

2

## **Fiscal Responsibility**

Emphasizes long-term affordability and rate stability.

3

## **Community Trust**

Relies on clear, plain-language communication

4

## **Leadership & Identity**

Emphasizes momentum and participation; and continuity and stewardship.





Improving our community's energy future through cleaner, reliable, locally controlled power.

## Who We Are

### Background

It all started with an exciting idea: Could Antigonish develop its own clean and reliable energy?

### Values

We're committed toward a cleaner, more reliable energy future for Antigonish for today and future generations.

### Goals

Our dream? To foster clean energy and create a more resilient, vibrant, and sustainable Antigonish.



Let's build a brighter tomorrow - together

### Address

(123) 456 7890  
123 Anywhere St., Any City, ST 12345  
hello@reallygreatsite.com

 (123) 456 7890



Our Community  
Our Energy




Building a Bright Future.


With clean, reliable, scalable energy, Antigonish is leading a global example toward a prosperous, thriving tomorrow. Empower Antigonish brings together the people and projects to make that tomorrow a reality.

**Strong Energy. Strong Community.**

Let's lead the way — together



 [www.reallygreatsite.com](http://www.reallygreatsite.com)

 [hello@reallygreatsite.com](mailto:hello@reallygreatsite.com)

 (123) 456 7890

# Brand Assets

*Come in*  
**WE'RE**  
**OPEN**

# NEXT STEPS: Community Engagement & Logo Finalization

## 1 Engage the Community

- Host a pop-up at the Farmers' Market to engage directly with residents and gather feedback on the logo.
- Provide opportunities for residents to share preferences and their thoughts on the design to enhance community buy-in.

## 2 Gather & Analyze Feedback

- Collect feedback from the Farmers' Market engagement.
- Review community input to identify key preferences and ensure the final design aligns with Antigonish's values and Net Zero vision.

## 3 Incorporate Feedback & Refine Logo

- Refine the logo options based on community and Council feedback.
- Make adjustments to ensure the logo balances heritage with a forward-thinking Net Zero identity.

## 4 Submit Final Logo

- Proceed with the development of full brand assets (visual identity, templates, and communication materials) after final logo selection.

# Thank you

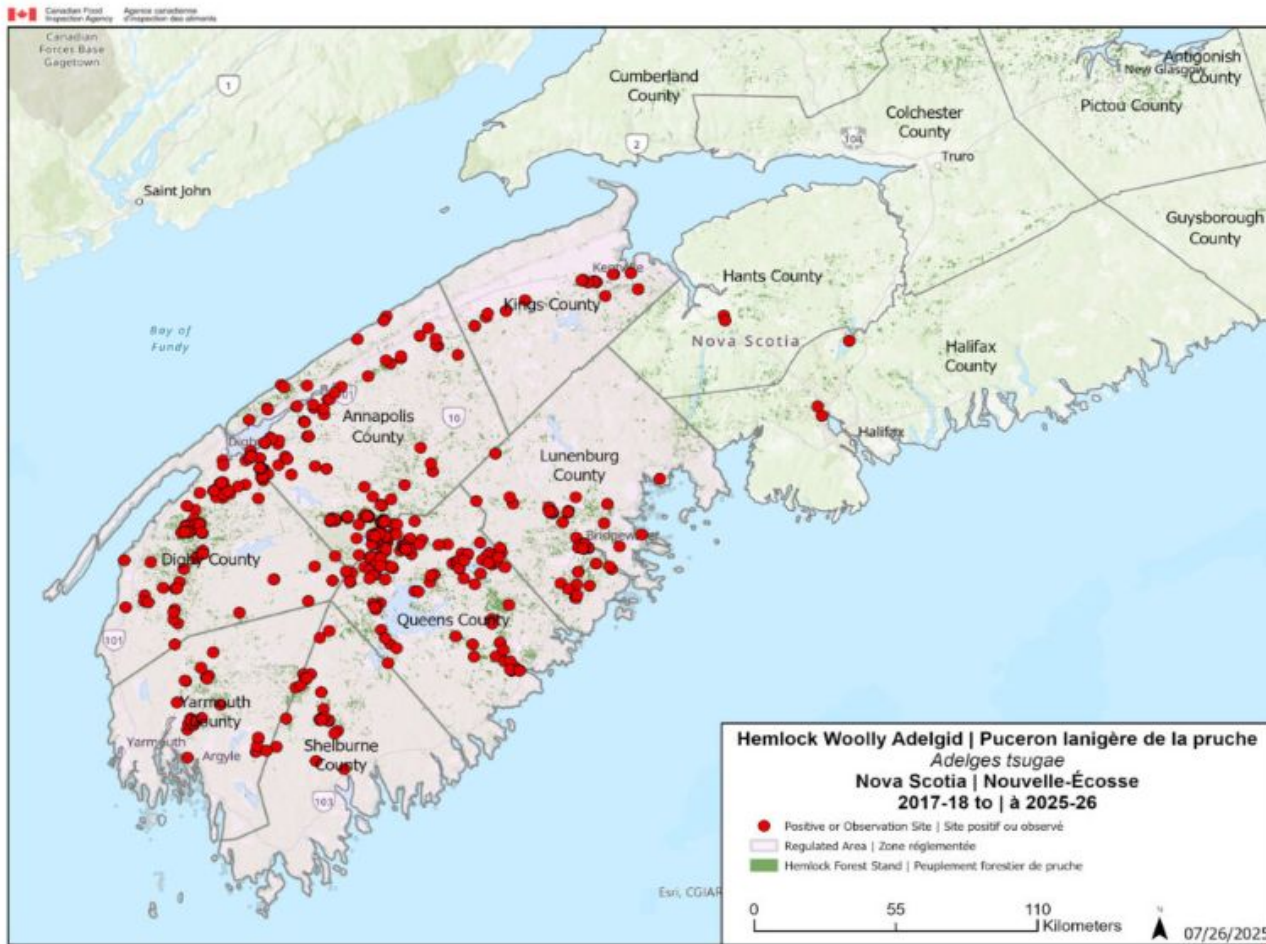


[info@forwardgroup.ca](mailto:info@forwardgroup.ca)

# Hemlock Woolly Adelgid Public Awareness Campaign

Liam French, Victoria Greencorn, Quincy Rotsaert-Smith (Seniors in Climate and Environment at StFX) and Edwin DeMont (Chair of Seniors for Climate Antigonish Society)





Map of known spread of HWA across Nova Scotia as of August 2025 (Nova Scotia Nature Trust, 2025).

# What is HWA?

- Small invasive aliphid-like species (<1mm in length) that feeds on hemlock trees.
- Found in NS in 2017, believed to be here far earlier before.
- Two generations per year, and can lay up to 300 eggs in its lifetime.



Underside of hemlock twig where woolly HWA sacs are visible (Nova Scotia Invasive Species Council, n.d.).

# The Importance of Hemlocks (Gsu'sgw) in Antigonish County

## Ecological

Keystone species in the Wabanaki forest, powerful carbon sinks, regulate temperature, reducing water runoff.

## Cultural

Source of cultural and spiritual reconnection for Mi'kmaq, used for tea, dye, ancestral medicine.



Dark-eyed Junco on a Hemlock branch (Wildadironacks, 2018).

# Damage of HWA

- Kills eastern hemlocks by feeding on their water and nutrient storage cells.
- Premature shoot, needle and twig dieback.
- **Mortality between 4-15 years once they are infected.**



The extent of the damages of HWA on hemlocks in the Appalachian mountains (Nova Scotia Nature Trust, Credit: Will Blozan)

## How HWA Spreads

- Unable to spread on its own.
- Absence of natural predators.
- Relies on wind, animals, humans (clothing, camping gear, firewood, etc.)



Bulk-firewood (Goldenacre, 2025.)

# Major Challenges

Severe  
ecosystem  
impacts

No natural  
predators

Often is not  
noticed until  
too late



Spreads and  
reproduces  
quickly

**Climate  
Change**

# Treatment and Control

## Short-term

- Pesticides : Two effective Insecticidal treatments.
  1. Basal bark spray
  2. Pesticide injection
- May provide 1-7 years of protection.

## Long-term

- Biological control is natural predators such as *Laricobius* black beetle and silver flies.



Hemlock tree is treated through pesticide injections (HWA  
Presentation, 2024).

# Importance of Hemlock Treatment

- Financial Benefit
- Social Benefit
- Cultural Benefit
- Ecological Benefit



(Nature Trust, Credit: Jon macneil)



Trimming and removing a Hemlock (Hemlock Tree Care)

# Project Goal

- *Proactively* and *preventively* create a public awareness campaign to prevent the spread of HWA in the county of Antigonish
- Reach out to relevant local organizations
- For example, hiking clubs, ATV clubs, campgrounds



## IMPORTANT DATES

March 21st - Antigonish Farmers Market

March 22nd - Seedy Sunday

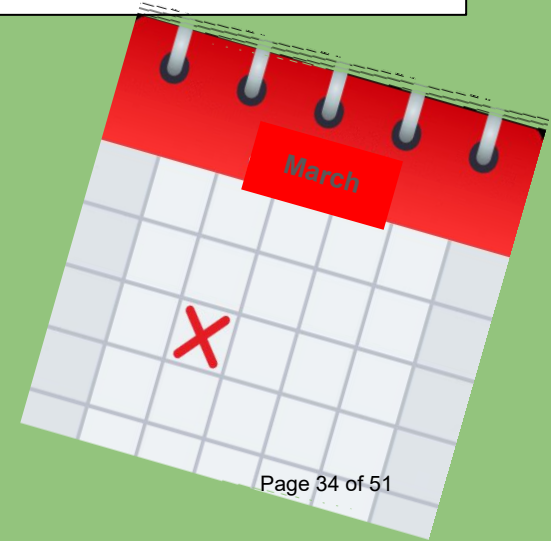
March 29th - Keppoch Workshop Sunday 1 PM - 3 PM



(Keppoch Mountain)



Committee of the Whole Agenda Package  
(Farmers March 2, 2026 ish)



# Important Resources and Information

- [Nova Scotia Hemlock Initiative](#)
- [Acadia University Research on HWA](#)
- [Government of Canada Hemlock Woolly Adelgid](#)
- [Nova Scotia Nature Trust](#)
- [Province of Nova Scotia HWA](#)
- [In the Quiet and the Dark CBC Gem Documentary](#)



R.K. MacDonald Nursing Home  
Chair, Board of Directors  
64 Pleasant Street  
Antigonish, Nova Scotia  
B2G 1W7

Mayor Sean Cameron & Town Council  
Town Office  
274 Main Street  
Antigonish, NS  
B2G 2C4

July 25, 2025

**Re: BY-LAW Amendment: R.K. MACDONALD NURSING HOME  
CORPORATION**

Dear Mayor Sean Cameron & Town Council,

The Corporation's Board of Directors recently passed two resolutions in support of By Law amendments. Approvals were secured at the June 26<sup>th</sup>, 2025, Regular Meeting of the Board, and with a special email ballot on July 11, 2025. See the attached SBAR's for background information on each of these By Law amendments.

Our request is that the amended By Laws be reviewed at Council's earliest convenience. Upon approval, please ensure your letter of approval is stamped with your corporate seal, and returned to the Corporation.

Please note an amended By Law, as presented by the Corporation, requires the approval of the Town of Antigonish, Municipality of the County of Antigonish and the Congregation of the Sisters of St. Martha, before an amendment comes into effect.

In the event you require further discussion pertaining to these amendments, please let me know and I will gladly follow up with you.

Kindest personal regards,

Camilla Benoit  
Chair, Board of Directors  
RK MacDonald Nursing Home Corporation

File: Administration: Board/By Laws / 2025 / AGM Amendment Municipality 270625

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*Our Core Values: Compassion. Accountability. Respect. Excellence. Safety.*

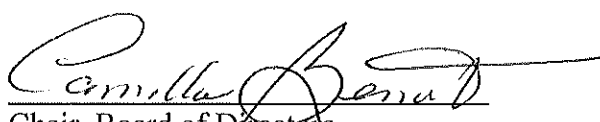


R.K. MacDonald Nursing Home  
64 Pleasant Street  
Antigonish, Nova Scotia  
B2G 1W7

Date: June 26, 2025

Topic: **Board By Law Amendment: Section 1 Types of Meetings**

<b>S</b>	<b>Situation:</b> At present the RK Corporation By Laws stipulate the Annual General Meeting is to be " <i>held no later than the end of June each year.</i> " Whereas circumstances may arise, such as the financial audit not being available by the end of June, and hence the AGM can not be held, the Corporation would be in violation of its By Laws.
<b>B</b>	<b>Background:</b>  <p style="text-align: center;"><b>ARTICLE V MEETINGS</b></p> <p><b>Section 1      Types of Meetings</b></p> <p><b>Existing Statement:</b> Meetings of the Board shall be regular, special and committee meetings. The Annual meeting of the board shall be held no later than the end of June each year. Regular meetings shall be held monthly, at the discretion of the Chair in consultation with the Executive Committee.</p> <p><b>Proposed Amendment:</b> Meetings of the Board shall be regular, special and committee meetings. "<i>Financial audit findings will be presented to the Board of Directors at the Annual General Meeting, to be held no later than six months following the conclusion of the fiscal year end ensuring financial statements are reported and internal controls are satisfactory.</i>" Regular meetings shall be held monthly, at the discretion of the Chair in consultation with the Executive Committee.</p>
<b>A</b>	<b>Analysis:</b> The By Law amendment doubles the amount of time (6 months) to ensure all measures, such as the financial audit, required for an Annual General Meeting are place, prior to the hosting of the Annual General Meeting.
<b>R</b>	<b>Recommendation:</b> Approve the proposed Section 1 Types of Meetings, By Law amendment as stated above.

  
Chair, Board of Directors

File: Documents: CEO / SBAR / Board By Law Amendment Types of Meetings

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***Our Core Values: Compassion. Accountability. Respect. Excellence. Safety.***



R.K. MacDonald Nursing Home  
64 Pleasant Street  
Antigonish, Nova Scotia  
B2G 1W7

Date: July 11, 2025

Topic: **Board By Law Amendment: Article IX Miscellaneous**

<b>S</b>	<p><u>Situation</u>: The Corporation received notice from R. MacDonald, Municipal Advisor that: <i>“If and when the nursing home wants to amend its bylaws, they don’t need approval from the Department or the Minister”</i>. (Source: e mail Wed 6/25/2025 10:59 AM)</p>
<b>B</b>	<p><u>Background</u>:</p> <p style="text-align: center;"><b>ARTICLE IX MISCELLANEOUS</b></p> <p>Notwithstanding the provisions hereof, in the event of any conflict or inconsistency that may exist between these by-laws or amendments thereto, and the provisions of the <u>Homes for Special Care Act, R.S.N.S. 1989, C. 203</u>, the Act shall supersede.</p> <p><u>Existing By Law</u></p> <p><u>Section 1</u>      <b>Amendments</b></p> <p>b) Such amendments shall not be effective until approved by the Town of Antigonish, Municipality of the County of Antigonish, the Congregation of the Sisters of St. Martha, the Minister of Municipal Affairs and Housing, and the Minister of Seniors and Long-Term Care of the Province of Nova Scotia or its successors.</p> <p><u>Section 3</u>      <b>Coming into Force</b></p> <p>The By-laws herein shall come into force and effect upon being approved by the Town of Antigonish, Municipality of the County of Antigonish, the Congregation of the Sisters of St. Martha, the Minister of Municipal Affairs and Housings, and the Minister of Seniors and Long-Term Care of the Province of Nova Scotia or its successors.</p> <p><b>Proposed By Law</b></p> <p><u>Section 1</u>      <b>Amendments</b></p> <p>c) <i>Such amendments shall not be effective until approved by the Town of Antigonish, Municipality of the County of Antigonish, and the Congregation of the Sisters of St. Martha, or its successors.</i></p>

**Section 3 Coming into Force**

*The By-laws herein shall come into force and effect upon being approved by the Town of Antigonish, Municipality of the County of Antigonish, and the Congregation of the Sisters of St. Martha, or its successors.*

**A** Analysis: The By Law amendment is intended to align with recently amended Government of Nova Scotia By Law approval process.

**R** Recommendation: Approval of the proposed Article IX Miscellaneous Section 1 amendment as presented above.



Camille Bennett  
Chair, Board of Directors

File: Documents: CEO / SBAR / Board By Law amendment Miscellaneous 2025

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*Our Core Values: Compassion. Accountability. Respect. Excellence. Safety.*



4124 South River Road  
Antigonish, Nova Scotia  
B2G 0B4

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January 16, 2026

Dear Supporter:

On August 1<sup>st</sup>-2<sup>nd</sup>, Antigonish will host the Atlantic Challenger Baseball All-Star Series. This event will bring together Challenger Baseball programs from across Nova Scotia, New Brunswick, Newfoundland, and Prince Edward Island in a celebration of camaraderie, inclusivity, and the joy of sport. Participants will have the opportunity to engage in a wide range of activities, including baseball, swimming, bowling, sledge hockey, skating, CrossFit, and more – creating meaningful and lasting memories in a safe, supportive, and recreational environment.

Challenger Baseball is an adapted program designed to provide children, youth, and adults with cognitive, sensory, and/or physical disabilities the opportunity to experience the full benefits of participating in baseball at a level structured to their abilities. With the support of dedicated volunteer buddies, each athlete receives individualized encouragement and assistance. Challenger Baseball promotes physical and social skill development, builds self-confidence, fosters friendships, strengthens community connections, and instills a strong sense of belonging within a team setting.

To ensure the continued success of this growing event and to provide a memorable experience for all participants, we are respectfully seeking community support. Contributions may take many forms, including donations for our silent auction, financial sponsorship, or in-kind support. In recognition of your generosity, all supporters will be acknowledged through our social media platforms, within the official event program, and on-site during the event.

Any level of support you can provide would be sincerely appreciated and will have a meaningful impact on our athletes and their families. Should you have any questions or wish to discuss this opportunity further, please contact me at [randy.crouse@hotmail.com](mailto:randy.crouse@hotmail.com) or 902-318-0707.

Thank you very much for your time, consideration, and support.

Sincerely,

*Randy Crouse*

Randy Crouse  
National Coordinator, Challenger Baseball Canada  
Provincial Ambassador, Nova Scotia Challenger Baseball  
Coordinator, Antigonish Challenger Baseball



Dear Potential Sponsor:

On August 1st-2nd, Antigonish will host the Atlantic Challenger Baseball All-Star Series. This event will bring together Challenger Baseball programs from across Nova Scotia, New Brunswick, Newfoundland, and Prince Edward Island in a celebration of camaraderie, inclusivity, and the joy of sport. Participants will have the opportunity to engage in a wide range of activities, including baseball, swimming, bowling, sledge hockey, skating, and CrossFit – creating meaningful and lasting memories in a safe, supportive, and recreational environment.

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To ensure the continued success of this growing event and to provide a memorable experience for all participants, we are respectfully seeking community support. Contributions may take many forms, including donations for our silent auction, financial sponsorship, or in-kind support. In recognition of your support, we will recognize your contribution through a variety of channels, as outlined below.

#### **GRAND SLAM SPONSOR \$5000**

- Full page advertisement in the event program. The art to be provided by the sponsor.
- Large logo on the event banners, which will be displayed in a highly populated area during the event. The banner will be designed and produced by the host committee.
- Promotion through Nova Scotia Challenger Baseball social media channels.
- Logo displayed on the Nova Scotia and Antigonish Challenger Baseball websites.
- Live sponsorship announcement during our event banquet.

#### **HOME RUN SPONSOR \$2000**

- ½ page advertisement in the event program. The art to be provided by the sponsor.
- Medium logo on the event banner, which will be displayed in a highly populated area during the event. The banner will be designed and produced by the host committee.
- Promotion through Nova Scotia Challenger Baseball social media channels.
- Logo displayed on the Nova Scotia and Antigonish Challenger Baseball websites.
- Live sponsorship announcement during our event banquet.

**TRIPLE SPONSOR \$1000**

- ¼ page advertisement in the event program. The art to be provided by the sponsor.
- Small logo on the event banner, which will be displayed in a highly populated area during the event. The banner will be designed and produced by the host committee.
- Promotion through Nova Scotia Challenger Baseball social media channels.
- Logo displayed on the Nova Scotia and Antigonish Challenger Baseball websites.
- Live sponsorship announcement during our event banquet.

**DOUBLE SPONSOR \$500**

- Business listed in the event program.
- Business listed on the event banner, which will be displayed in a highly populated area during the event. The banner will be designed and produced by the host committee.
- Promotion through Nova Scotia Challenger Baseball social media channels.
- Business listed on the Nova Scotia and Antigonish Challenger Baseball websites.
- Live sponsorship announcement during our event banquet.

**SINGLE SPONSOR – SILENT AUCTION ITEM DONATION OR DONATION LESS THAN \$500.**

- Business listed in the event program.
- Promotion through Nova Scotia Challenger Baseball social media channels.
- Business listed on the Nova Scotia and Antigonish Challenger Baseball websites.

Any level of support you can provide would be sincerely appreciated and will have a meaningful impact on our athletes and their families. Should you have any questions or wish to discuss this opportunity further, please contact me at [randy.crouse@hotmail.com](mailto:randy.crouse@hotmail.com) or 902-318-0707.

Thank you very much for your time, consideration, and support.

Sincerely,

*Randy Crouse*

Randy Crouse  
National Coordinator, Challenger Baseball Canada  
Provincial Ambassador, Nova Scotia Challenger Baseball  
Coordinator, Antigonish Challenger Baseball

## ADDITIONAL EVENT AND PROGRAM INFORMATION

Over the last thirteen years, Challenger Baseball, which is offered free to all participants, has grown to now include eleven communities who offer programming - Antigonish, Dartmouth, East Hants, Fall River, Glace Bay, Hammonds Plains, Pictou County, Port Hawkesbury/Strait Area, Sydney/Sydney Mines, Truro, and West Hants. New Brunswick, Prince Edward Island, and Newfoundland have also grown significantly. These programs provide opportunities for 700+ athletes with varying forms of disabilities to participate in organized sport.

This event will also be supported, promoted, and attended by members of Baseball Nova Scotia, Jays Care Foundation (charitable arm of the Toronto Blue Jays), Challenger Baseball Canada, Town of Antigonish, Municipality of the County of Antigonish, and St. Francis Xavier University.

Thank you again for your time and consideration.



## Melanie Fougere

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**From:** Melanie.Fougere@townofantigonish.ca  
**Subject:** National Aboriginal Hockey Championships

From: Bob Hale <[REDACTED]>  
Date: Feb 25, 2026 1:24 p.m.  
Subject: EXTERNAL: FW: National Aboriginal Hockey Championships  
To: Town of Antigonish Mayor <mayor@townofantigonish.ca>, Randy Delorey <randy.delorey@townofantigonish.ca>  
Cc:

CAUTION: This email originated from outside of the organization. Do not click links or open attachments unless you recognize the sender and know the content is safe.

Good morning Mayor Cameron

I hope all is well with you.

StFX University is applying to host the 2028 National Aboriginal Hockey Championships which would be held in May of that year. We are very excited to be bidding on this event and are requesting a letter of support from the Town of Antigonish for our bid package.

The NAHC was established in 2002 by the Aboriginal Sport Circle and sanctioned by Hockey Canada to provide Indigenous athletes with equitable access to elite hockey competition. Over the years, it has grown into a celebrated event that champions cultural pride and showcases the best in Indigenous athletic talent. We would be hosting 16 teams, 8 male and 8 female in U15 and U18 divisions from across Canada. The NAHC brings in 1,000+ visitors (athletes, families, coaches, officials, media) for 7–10 days.

Notable NAHC alumni include NHL stars Jordin Tootoo, Ethan Bear, and Brandon Montour, as well as women's hockey icons Jocelyne Larocque and Brigitte Lacquette. These athletes exemplify how the tournament serves as a launchpad for careers at the collegiate, national, and professional levels.

The NAHC is more than a hockey tournament—it is a community celebration that fosters cultural connections and strengthens Indigenous identity. Featuring male and female divisions, the NAHC ensures representation and promotes teamwork, sportsmanship, and excellence on and off the ice. This represents a meaningful, action-based commitment to Truth and Reconciliation centering on Indigenous youth, culture, leadership, and community pride. This event will also create opportunities for collaboration with Mi'kmaq communities and organizations and aligns with university, municipal, provincial, and federal reconciliation priorities.

If you can provide a letter of support, it would be great for us to receive it by January 15, 2026.

Many thanks and Happy Holidays!

Bob

**BOB HALE BBA MEd**

Assistant Vice President, Administration and Ancillary Services

St. Francis Xavier University

Antigonish, Nova Scotia · Canada



[www.stfx.ca](http://www.stfx.ca)



I acknowledge that StFX is located in Mi'kma'ki, the ancestral and unceded territory of the Mi'kmaq People.



February 26, 2026

To our valued library users and partners.

The Province of Nova Scotia released its 2026/2027 budget this past Monday. The impacts are still being felt. There is much pain in the non-profit community and concern for those who depend on what we offer.

The Pictou-Antigonish Regional Library Board is not immune. Despite the Minister of Community, Culture, Tourism, and Heritage's assurances that "library funding did not get cut" ([CBC February 25, 2026](#)) the statement is not entirely accurate. The Minister is describing core operational funding that has not changed for 7 years. For three years the department has provided emergency bridge funding to libraries to cope with minimum wage increases and inflation. For Pictou-Antigonish Regional Library this amounts to \$134,600 extra for salaries and books. This was not included in the budget and represents a loss to the operational budget of the Board.

As the Board moves into the new fiscal year, starting April 1<sup>st</sup>, it will have to recognize this reduction in available operational funding. The Board will set its budget next month and have more information then.

During our recent Awareness Campaign, the Board heard loud and clear of the importance of public libraries to our communities. We heard how libraries contribute to the overall health of the community, the role staff and programs play in mental well-being and how central community spaces bring everyone together. This in addition to our traditional roles of bringing reading materials to everyone, providing internet access and training, and helping everyone access government services. We cannot thank everyone enough for sending local MLAs their library stories.

In the near future the Board will be looking to library users and supporters to help us achieve financial stability. Not just to balance the budget for the year, but to invest in libraries long term. As April approaches we will have more on this.

Thank you once again and please know, we are here to serve you and make our communities healthier, happier, and great places to live and work.

Clyde Fraser, Board Chair  
Eric Stackhouse, Chief Librarian  
Pictou-Antigonish Regional Library

**To:** Town Council  
Chief Administrative Officer

**Submitted by:** Melanie Fougere, Municipal Clerk (on behalf of Council)

**Date:** Thursday, February 26, 2026

**Subject:** Councillor Reports

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### **Councillor Reports**

The following is a compilation of Councillor Reports submitted by Councillors for inclusion in the Committee of the Whole Council Agenda Package. Reports reflect activities, meetings, and events attended by members of Council since the last meeting. Only reports received have been included.

#### **Councillor Juanita Pelly**

##### Meetings and Events Attended

Feb 3<sup>rd</sup> African Heritage @ the Joyce Atrium flag raising.  
Feb 3<sup>rd</sup> COW  
Feb 11<sup>th</sup> Chaired Rec Comm Meeting  
Feb 17<sup>th</sup> Town Council Audit Comm  
Feb 18<sup>th</sup> Joint town and county council meeting in Heatherton  
Feb 23<sup>rd</sup> town council special meeting  
Feb 24<sup>th</sup> Fire Comm meeting  
Feb 25<sup>th</sup> AAHS meeting  
Feb 26 RK board meeting.

#### **Councillor Patrick McKenna**

##### Meetings and Events Attended

Waste Management Meeting  
PARL Revenue committee meeting  
Grow - Social participation Steering Committee  
Accessibility Committee  
Mary MacLellan Room naming at Library  
Joint Council Meeting  
RK MacDonald Steering and Board Meeting

**Councillor Leon MacLellan**  
Meetings and Events Attended

Since the last meeting of the Committee of the Whole on February 3<sup>rd</sup>, I have Chaired a Waste Committee Meeting, participated in meetings of the Joint Town/County Councils, the Audit Committee, AREA (windmills owned by Antigonish, Mahone Bay, and Berwick), and a number of meetings with the consultants, oversight committee, and Board members regarding the organizational review of EDPC.

With regards to community events, I attended the Naomi Society's Coldest Night of the Year walk, the Kilted Skate sponsored by the Highland Society, the AUS basketball playoffs, and the AUS basketball playoffs in Halifax (both StFX men and women qualified).

**To:** Town Council  
Chief Administrative Officer

**Submitted by:** Melanie Fougere, Municipal Clerk (on behalf of Council)

**Date:** Thursday, February 26, 2026

**Subject:** Committee Reports

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## **Committee Reports**

The following Committee Reports have been submitted by Councillors for inclusion in the Councils Committee of the Whole Agenda Package. These reports summarize recent activities, discussions, and updates from the various committees to which members of Council are appointed. Only reports received have been included.

### **Fire Committee - Councillor Roberts**

Fire Committee held a meeting on Tuesday, February 24.

Two recommended motions came from the meeting.

#### **Motion 1:**

I would like to move that the Fire Committee recommend that operational savings within the Fire Department's 2025–2026 Operating Budget be reallocated to the Capital Budget to approve and fund the purchase of a hydrant assist shut-off, for approval at Regular Council.

#### **Motion 2:**

I would like to move that the Fire Committee recommend that the Fire Department's Operating Budget be reviewed as presented as part of Municipal Budget planning, and that Council review the Fire Department's requested Capital Budget for consideration as part of the 2026–2027 budget process, for consideration at Regular Council.

### **Recreation Committee – Councillor Pelly**

Report from the Recreation Committee meeting held on February 11.

Colin Rankin, Manager of Parks and Recreation was present to talk about the moving and mingling program. They have a big audience of participants.

The program is currently offered in Town at St. Ninian Place, along with six satellite locations in Arisaig, Lakevale, Pomquet, Parkland, and Guysborough.

Looking into the spring possibilities that Pictou County is possibly coming on board for satellite locations.

C. Rankin is working with their active living coordinator to gauge interest for the spring session.

### **Accessibility Committee – Councillor McKenna**

Accessibility Committee Meeting held February 20.

Attendees Mayor Cameron, Caleb Marshall, Sally Hoffman (New member) Patrick McKenna Chair, Kate MacInnis (Welcome back Kate)

Regrets: Jason MacDonald, Melanie Fougere

Reviewed Town of Antigonish Accessibility Action Plan

Spoke to sidewalk improvements on Greening drive and proposed new sidewalks as it relates to budget.

Talked through the importance of The Active Transportation trail as winter has been hard and this trail is always the most accessible path in the Town of Antigonish

Discussed Traffic study for Main Street on identifying accessibility parking locations currently to be reviewed by Traffic Authority.

Crosswalk conversation in the east end on Bay Street. With the new retail space taking shape at Paradis developments, conversation of how to cross safely was discussed. Bump out Crosswalk similar to Shoppers was suggested.

Next meeting scheduled April 10, 2026

### **Nominations Committee – Chair, Mayor Cameron**

The Nominations Committee met on February 24, 2026, to consider applications and nominate two candidates for the position of James River Stewardship Board, to be brought forward to Regular Council for formal approval at the next meeting.

A total of six applications were received and reviewed as part of the selection process.

The Committee is recommending the appointment of Ronald B Chisholm and Herbet Callahan, both Town residents. Their nominations will be presented to Regular Council for formal approval.

### **AREA – Councillor MacLellan**

AREA (owner of windmills by Towns of Antigonish, Berwick, and Mahone Bay): AREA continues to work on the new approaches spill and top up that may benefit the bottomline. AREA also is waiting for NSPI to recover from the cyber attack and get proper billings up to date.

**Waste Committee – Councillor MacLellan**

We are asking for input regarding the twelve-month schedule beginning in September. Especially regarding the Bulk Waste Pickup in the Spring (April/May 2027).

**ERSWM (Eastern Region Solid Waste Management) – Councillor MacLellan**

No meeting since last report. It is not clear if the St. Andrew's School Band has received their money.

**EDPC (Eastern District Planning Commission) – Councillor MacLellan**

I have been appointed Chair of the EDPC Board for twelve months – the Chairs moves to one of the six municipalities every year. One important topic of the Review is the value for money criteria for each municipality. I strongly believe that it is a good deal for the Town.